# DEPARTMENT OF WATER AFFAIRS PRICING AND, ECONOMIC REGULATION REFORMS (PERR) PROJECT

# (Pricing Strategy Review, Development of Infrastructure Funding Model and the Establishment of Economic Regulation)

### Minutes of a meeting of the Economic Regulation Work Stream

**Date:** 06 March 2013 **Time:** 9:00–13:30

Venue: Centurion Lake Hotel, Centurion

#### Present:

#### Department of Water Affairs

Bofilatos, E
Lemekwane, R
Machedi, NS
Machitje, S
Mochotlhi, D
Morodi, C
Moshidi, S
Mupariwa, Z
Rajah, C
Ramorula, R
Sigwaza, DP

### Stakeholder representatives

Opperman, N Agri SA

Raphela, A Magalies Water Sondlo, N Magalies Water Brink, M Mhlathuze Water

Erasmus, L PricewaterhouseCoopers (PWC)

Ramsden, P PWC Reddy, Y PWC Maiadibodu T Rand

Majadibodu, T Rand Water Mange, T Rand Water Moalusi, T Rand Water Nyandoro, T Rand Water

Knoetze, N SAAFWUA (South African Association for Water Users Association)
Moraka, W South African Local Government Association (SALGA) (Chairperson)

Holden, R Trans-Caledon Tunnel Authority (TCTA)

Bosman, D TCTA

Gevers, N Umgeni Water Phillips, M Umgeni Water

### Professional service providers (PSPs)

Cupido, A Pegasys Madinginye, TDS Pegasys Connelly, J Pegasys

Sussex, A Write Connection (Scribe)

#### 1. PRESENTATION OF THE INSTITUTIONAL OPTIONS

The chairperson made two suggestions:

- Based on the slides on the scope, functions and objectives, the team should investigate the
  interface between the economic, technical and social aspects of regulation. An understanding of
  the components, the objectives and the interactions between the components would be useful.
- The scope and functions should be agreed in principle, with the understanding that they would be refined going forward.

Mr Nyandoro accepted the chairperson's suggestions. Ms Sigwaza added a condition: the definition required refinement. The chairperson said that whatever output arose from the investigation should be tested against the definition.

**Action: Technical team** 

With regard to Mr Nyandoro's suggestion that the name 'water regulator' be used in place of 'economic' regulator, the chairperson said that the team could decide on the name based on the discussions going forward. Possibly the choice of institutional model would guide the decision on the name.

**Action: Technical team** 

Ms Moalusi cautiously agreed in principle, but added a condition; she said that in some instances the economic regulator might be perceived as a policy maker or an organisation that would ensure service provision. The team should look at the areas that might give rise to the perception that the economic regulator would assume the DWA's role.

**Action: Technical team** 

#### 2. DETERMINING THE INSTITUTIONAL OPTIONS

Mr Connelly said that a water tribunal could be an extension of an internal function, in an advisory specialist capacity. Ms Mochotlhi said that the tribunal was defined in the legislation, and it had functioned in that capacity. She agreed that the water tribunal should be considered as part of the internal option.

**Action: Technical team** 

Mr Connelly presented a slide which tabulated the criteria against the three options (appendix 1). He suggested that the table be circulated to the work stream members for their input. It was stipulated later in the meeting that the feedback was required by Monday 11 March 2013.

Action: Technical team, Economic regulator work stream members

#### Resolutions:

- 1. The collated table results would be used in support of the recommendation made to the
- 2. In principle, it was agreed that the work stream would recommend an incremental approach to the PSC: i.e. the implementation of option 2 leading to the eventual implementation of option 3.
- 3. If the table results contradicted the approach that had been agreed in principle, the work stream members would be notified so that the decision could be revisited prior to the PSC meeting.
- 4. The steps and timelines of an incremental approach would need to be clearly defined.

The next economic regulator work stream meeting was scheduled for 8 May 2013.

The meeting closed at 13:30.

## **APPENDIX 1: INSTITUTIONAL OPTIONS MATRIX**

CRITERIA	Option 1 (Inside Branch)			Option 2 (Government Component)			Option 3 (External Regulator			
		_		_	gnment (Y-yes, P-			partial, N-no)		
	Y	Р	N	Y	Р	N	Υ	Р	N	
Regulatory legitimacy										
Is the action or regime supported by legislative authority										
Is there an appropriate scheme of accountability										
Are procedures fair, accessible and open										
Is the regulator acting with sufficient expertise										
Is the action or regime efficient										
Regulatory best practice										
Clear roles										
Transparency, accountability/non-discriminatory										
Independence/autonomy										
Participation										
Effective monitoring and enforcement										
Minimal regulation										
Predictability										
Judicial review										
Water sector fit										
Building on existing regulatory capacity and structures										
Progressively building regulatory capacity within the sector institutions.										
Introducing more appropriate separation of roles and responsibilities										
Addressing existing critical regulatory gaps and constraints.										
Ensuring that the existing water sector "market failures" are addressed on a priority basis.										
Enables "quick wins" to be made.										
Accommodates the regulatory preferences of key sector stakeholders										

#### **APPENDIX 2: LIST OF ACRONYMS**

Agri SA
Agri South Africa
AMD
Acid mine drainage
CAPEX
CD
Capital expenditure
Chief Directors

CMA Catchment Management Agency
CMS Catchment Management Strategy

DDG Deputy Director General

DG Director General

DHS Department of Human Settlements
DWA Department of Water Affairs

ER Economic Regulator
GC Government Component
HoC Head of Component
HR Human Resources

NDP National Development Plan

NERSA National Energy Regulator of South Africa

NPE National Public Entity

PERR Pricing, Economic Regulation Reforms
PFMA Public Finance Management Act
PMO Project Management Office
PSA Public Servants Association
PSC Project Steering Committee
PSP Professional service provider
PWC PricewaterhouseCoopers

ROC Return on capital

RWPS Raw Water Pricing Strategy

SAAFWUA South African Association for Water Users Association

SALGA South African Local Government Association

SANS South African National Standard TCTA Trans-Caledon Tunnel Authority Trans-Caledon Tunnel Authority TCTA WRC Water Research Commission WRM Water Resource Management WSA Water Services Authority WSI Water Services Institution WSP Water Services Provider WUA Water User Association

# APPENDIX 3: ACTION ITEMS ARISING FROM THE PERR ECONOMIC REGULATION WORK STREAM MEETING OF 6 MARCH 2013

	Task	Responsible party	Due date (where indicated)
1	The definition of 'economic regulator' to be redefined and tested against the scope.	Technical team	
2	Alternative nomenclature (including 'water regulator') should be considered in place of 'economic regulator'. The decision could be based on the institutional model that was chosen.	Technical team	
3	In some instances the economic regulator might be perceived as a policy maker or an organisation that would ensure service provision. The team should look at the areas that might give rise to the perception that the economic regulator would assume the DWA's role.	Technical team	
4	The options matrix would be circulated to the work stream members for their input.	Technical team	6 March 2013
5	The options matrix to be filled in by the Technical team by Monday 11 March 2013 and circulated to all members.	ER work stream	11 March 2013
6	The water tribunal should be considered as part of the internal option (option 3).	Technical team	